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Original Citation

Johnes, Jill and Johnes, Geraint (2015) Costs and efficiency in English higher education: An analysis using latent class stochastic frontier models. In: INFORMS annual Meeting 2015, 1-4 November 2015, Philadelphia, USA. (Unpublished)

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COSTS AND EFFICIENCY IN ENGLISH HIGHER EDUCATION

University of
HUDDERSFIELD
Inspiring tomorrow's professionals

AN ANALYSIS USING LATENT CLASS STOCHASTIC FRONTIER MODELS

INFORMS Annual Meeting,
Philadelphia, 1st – 4th November 2015



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Inspiring tomorrow's professionals



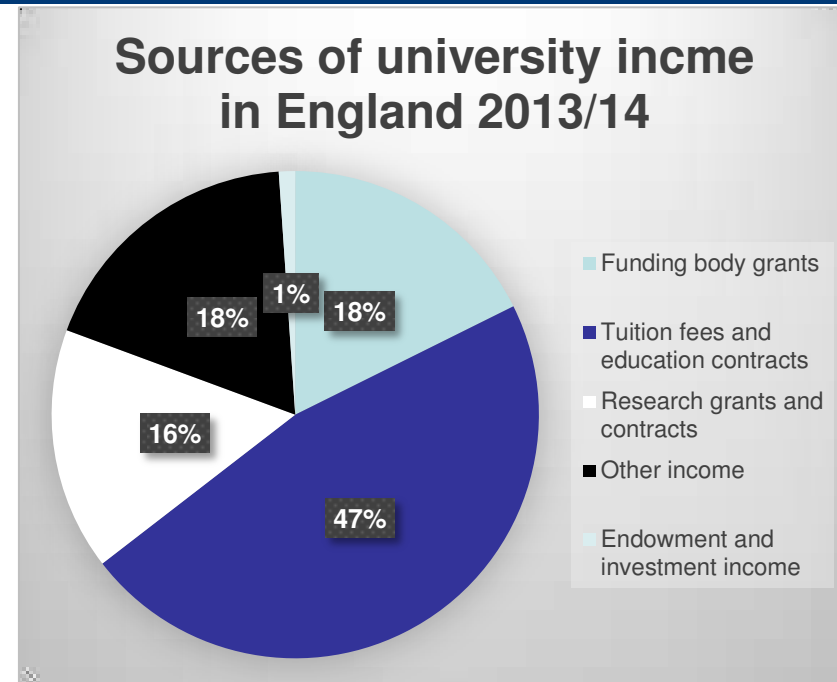
Outline of talk

1. **Introduction**
2. **Literature review**
3. **Conceptual issues**
4. **Model specification**
 - Defining the variables
 - Estimation method
5. **Results**
 - Estimated average costs
 - Economies of scale
 - Economies of scope
 - Efficiencies
6. **Conclusions**

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/237411/bis-13-918-efficiency-in-higher-education-sector.pdf

1. Introduction

- HEIs receive public money
 - funding body grants
 - non-payment of tuition fees
- Reduced incentive to be efficient
- Need to assess efficiency of higher education institutions (HEIs)
- Cost functions provide information on efficiency, economies of scale and economies of scope



1. Introduction

The English higher education sector comprises very diverse groups of HEIs:

- ✓ Pre-1992 universities: degree programmes in all academic subjects; research mission
- ✓ Post-1992 universities: degree programmes in academic and vocational subjects; many have a research mission
- ✓ Former colleges of HE: small, specialist HEIs; most do not have a research mission

1. Introduction

Questions

- What are average and marginal costs of outputs of English HEIs?
- Are there economies of scale and scope in English HE?
- How efficient are English HEIs?
- How does 'mission group' affect costs?
- Are there other factors which might affect HEIs' costs?

2. Literature Review

- USA: Cohn *et al* (1989)
- UK: Glass *et al* (1995a; 1995b); Johnes (1996; 1997; 1998); Izadi *et al* (2002); Stevens (2005); Johnes *et al* (2005; 2008); Thanassoulis *et al* (2011)
 - ✓ Relatively low efficiency in panel data studies
 - ✓ Efficiency varies by type of university
 - ✓ Ray economies of scale; diseconomies of scope
 - ✓ Student quality, location of HEI are not important determinants of costs

2. Literature Review

Most recent developments (RPM and LCM)

- USA: Agasisti & Johnes (2009) use latent class model (LCM) with SFA
 - ✓ Allows objectives *to vary by group* suggested by the data
- UK: Johnes & Johnes (2009) use a random parameter model (RPM) with SFA
 - ✓ Allows *each HEI* to have different objectives
- Findings:
 - ✓ HEIs are heterogeneous in terms of both cost structure and efficiency

3. Conceptual Issues

Functional form of cost function

a) Linear: $C = \alpha_0 + \sum_i \beta_i y_i$

b) Quadratic: $C = \alpha_0 + \sum_i \alpha_i F_i + \sum_i \beta_i y_i + \left(\frac{1}{2}\right) \sum_i \sum_j \gamma_{ij} y_i y_j + v$

3. Conceptual Issues

Denote by $C(y)$ the total cost of producing all N outputs

$C_i(y)$ the marginal cost of output i

$AIC(y_i)$ the average incremental cost of output i

where $AIC(y_i) = [C(y) - C(y_{N-i})]/y_i$

Ray economies of scale $S_R = \frac{C(y)}{\sum_i y_i C_i(y)}$

✓ If $S_R > 1$ (< 1) then there are economies (diseconomies) of scale

3. Conceptual Issues

Product-specific economies of scale $S_i(y) = AIC(y_i)/C_i(y)$

- ✓ If $S_i > 1$ (< 1) then there are economies (diseconomies) of scale for product i

Economies of scope $S_G = [\sum_i C(y_i) - C(y)]/C(y)$

- ✓ If $S_G > 0$ (< 0) then global economies (diseconomies) of scope exist for producing the outputs jointly rather than in separate institutions

4. Model Specification

a) Outputs

TEACHING

- **UGMED** FTE undergraduates in medicine and dentistry (000s)
- **UGSCI** FTE undergraduates in sciences other than medicine and dentistry (000s)
- **UGARTS** FTE undergraduates in non-science subjects (000s)
- **PG** FTE postgraduates in all subjects (000s)

4. Model Specification

a) Outputs

RESEARCH

- **RESEARCH** Quality related funding and research grants

THIRD MISSION

- **IPINCOME** Income from third mission activity

Note that all squares and interactions of UGMED, UGSCI, UGARTS, PG and RESEARCH are included; the square of IPINCOME and interaction of IPINCOME only with RESEARCH are included.

4. Model Specification

b) Additional factors

QUALITY OF STUDENTS

- **MEANSAL** Mean salary of graduates 6 months after graduation

QUALITY OF TEACHING

- **NSS** Percentage saying yes to the question: 'Overall, I am satisfied with the quality of the course' from the National Student Survey

WIDENING PARTICIPATION

- **LOWPNO** Number of FT UG entrants from 'low participation' neighbourhoods

4. Model Specification

b) Additional factors

ESTATES COSTS

- **LISTED** The total area of the HEI identified as a listed building

DUMMY VARIABLES

- **OXBRIDGE** Dummy variable: 1 if HEI is Oxford or Cambridge
- **YEAR** Dummy for each year in the study (apart from the last)

4. Model Specification

- SFA

For HEI i at time t :

$$C_{it} = f(y_{1it}, \dots, y_{kit}) + v_{it} + u_{it}$$

- SFA with latent class model (LCM)

For HEI i at time t , m classes:

$$C_{it} = f_m(y_{1it}, \dots, y_{kit}) + v_{it,m} + u_{it,m}$$

5. Results

- Panel data from 2008/09 to 2010/11 covering around 120 HEIs
- Efficiency is allowed to vary over time within any given model
- Data are largely from the Higher Education Statistics Agency
- All money units are in 2011 values

5. Results

AIC from SFA linear model (2011 £)

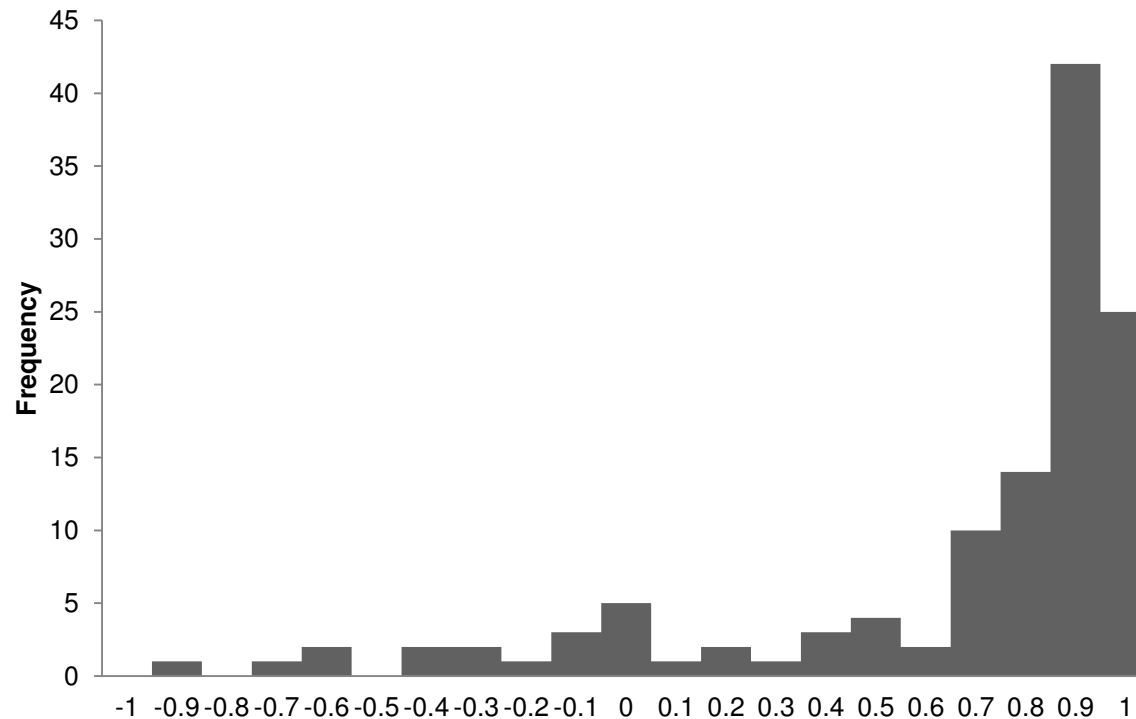
AICs	2008/09 to 2010/11		
		Class 1	Class 2
UGMED	13484	10865	7774
UGSCI	7775	1931	8472
UGARTS	4574	9353	2757
PG	13953	246	18694
No. in each class		121	234

Other outputs included: RESEARCH, IPINCOME
Controls for: LISTED, LOWPNO, YEAR dummies,
OXBRIDGE

5. Results

Histogram of efficiency scores

2010/11 linear model

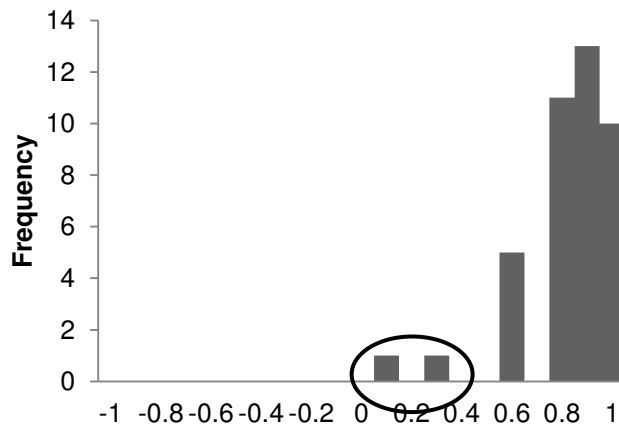


5. Results

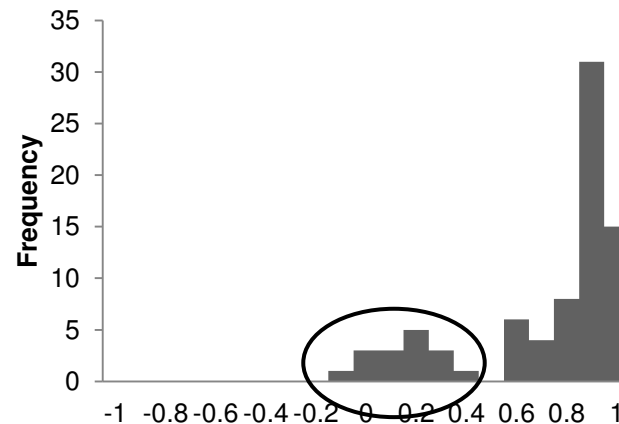
Histogram of efficiency scores

2010/11 linear model

Latent class 1



Latent class 2



5. Results

Akaike Information Criterion (AkIC)

$$AkIC = -2.\log LF(m) + 2.k$$

where k is the number of estimated parameters

No. of classes	2008/09 to 2010/11
1	8393.3
2	7711.9
3	7637.9
4	7561.9

5. Results

AIC from SFA quadratic model (2011 £)

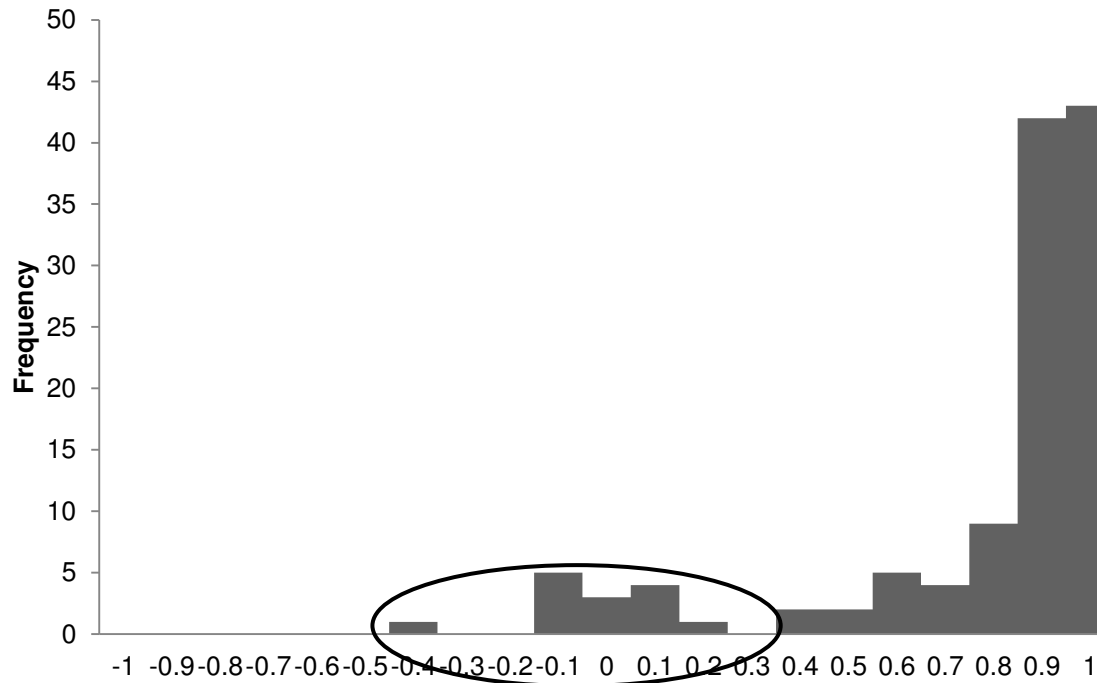
AICs	2008/09 to 2010/11		
		Class 1	Class 2
UGMED	16034	8720	19595
UGSCI	7858	5260	7185
UGARTS	5459	5883	2176
PG	5275	7839	1242
No in each class		236	119

Other outputs included: RESEARCH, IPINCOME
Controls for: LISTED, LOWPNO, YEAR dummies,
OXBRIDGE

5. Results

Histogram of efficiency scores

2010/11 quadratic model

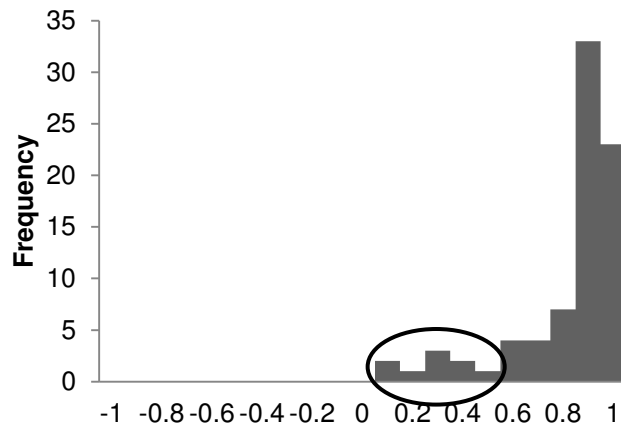


5. Results

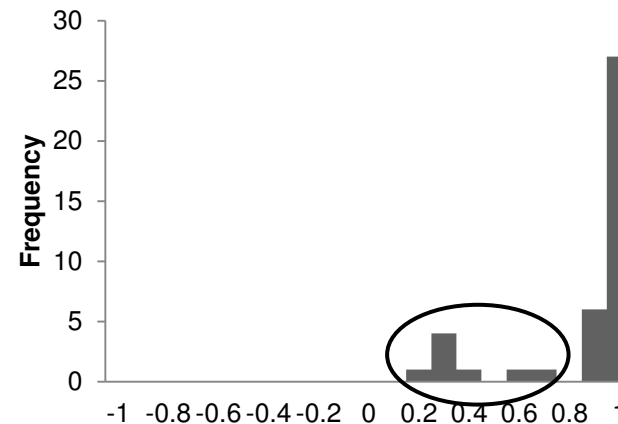
Histogram of efficiency scores

2010/11 quadratic latent class model

Latent class 1



Latent class 2



5. Results

Comparison of Models with Akaike Information Criterion (AkIC)

$$AkIC = -2.\log LF(m) + 2.k$$

where k is the number of estimated parameters

No. of classes	2008/09 to 2010/11
1	-661.0
2	-848.9
3	-915.9

5. Results

Economies of scale and scope

Quadratic model: HEI with mean levels of output)

	SFA	SFA class 1	SFA class2
Scale			
Ray economies	1.01	0.95	0.97
UGMED	1.25	1.11	1.23
UGSCI	1.00	1.26	0.75
UGARTS	1.23	0.84	0.46
PG	0.78	0.60	0.25
RESEARCH	1.13	0.97	1.00
IPINCOME	1.09	1.12	1.00

5. Results

Economies of scale and scope

Quadratic model: HEI with mean levels of output)

	SFA	SFA class 1	SFA class2
Scale			
Ray economies	1.01	0.95	0.97
UGMED	1.25	1.11	1.23
UGSCI	1.00	1.26	0.75
UGARTS	1.23	0.84	0.46
PG	0.78	0.60	0.25
RESEARCH	1.13	0.97	1.00
IPINCOME	1.09	1.12	1.00
Scope			
Global economies	-0.01	-0.13	-0.01

6. Conclusions

- Estimates of AICs from SFA models seem plausible
- Estimates of AICs from SFA LCM seem less precise
- Ray economies of scale are exhausted; there are product specific economies in UG teaching and in research
- There are diseconomies of scope
- Efficiency differences are much lower once other (observed and unobserved) characteristics are taken into account
- A low efficiency score is usually explained by HEI being small and/or specialist
- What allowances should be made in determining efficiency?